

NULL AND , M

1 Elle



hey say that people who continue to learn throughout their lives are happier than those who don't. It's science!

Participants and guides all come to the SFL International Week to ski, of course—but that's not the only reason we come. We come to connect and re-connect with friends. So many times we hear from our blind, visually or mobility-impaired skiers that Ski for Light is the one week in the year when they feel truly equal, when they can set aside the frustrations of the "real world," just be themselves, and be part of a community like no other. We share our stories, our experiences, our challenges, and our successes.

And, we learn. We learn how to put on a pair of cross-country skis and how to navigate in the snow with them. We learn how to ski uphill and downhill, how to make turns and control our speed. In our special interest sessions, we learn about people's adventures and new-found skills. In our evening programs, we might learn a new dance move or an entertaining bit of local history.

That's what Ski for Light is all about: skiing, sharing, and learning. It's a magical event, and it's all made possible by the generosity of those who dedicate their time, energy, and financial resources to our mission.

In this annual report, you'll see the numbers—hard evidence of a fiscally healthy organization, thanks to our donors and volunteers—but you will also find stories and pictures of some very happy people: skiers and guides having a great time together, skiing, sharing, and learning.

Thank you so much for your support. We are forever grateful.

Marion Elmquist, President

Skiing. Sharing. Learning. The mission of Ski for Light is to enhance the quality of life and independence of visually or mobility-impaired adults through a program of cross-country skiing.

INSIDE

Who We Are 2019 Highlights Endowment Fund Contributors Financial Summary Board of Directors



"If I can do this, I can do anything."

—Ski for Light motto Ski for Light, Inc. is an all-volunteer, nonprofit organization founded in 1975, modeled on a similar program in Beitostølen, Norway. We have yearround offshoots across the country, but our primary endeavor is a week-long international event each winter in which blind and mobility-impaired adults are taught the basics of cross-country skiing. They leave Ski for Light with a sense of accomplishment and motivation that often carries over to the rest of their lives back home.

• Each visually impaired participant ("VIP") is paired for the week with an experienced, sighted cross-country skier who acts as ski instructor and guide. The disabled person skis in tracks or grooves groomed into the snow, while the guide skis in a parallel set of tracks. The guide provides directions and skiing tips, gives support and encouragement, and describes the countryside. For our mobility-impaired participants ("MIPs"), who propel themselves in sit-skis, the guide sometimes lends extra muscle on hills and turns.

• As many as **300 people** attend each event. The blind and mobility-impaired

adults who participate as skiers come from all over the United States and from several foreign countries. Many wish to become more physically active and fit, and to find recreational opportunities that are lacking at home.

• The volunteer guides pay the same event fees as disabled skiers. Their motivation is simple: to share a favorite activity with someone who would otherwise not have the opportunity to participate. Most of these guides discover that in the process of giving of themselves, they are getting more in return. Many come back year after year.

• The **location** of the event changes from year to year in an effort to spread the Ski for Light concept to as many parts of the country as possible. In recent years we have gathered in Casper, Wyoming; Granby, Colorado; Tahoe Donner, near Truckee, California; and Bellaire, Michigan.

Go to www.sfl.org, Like us on Facebook, or call (612) 827-3232 to join our community or request more information.



All first- and second-year guides arrive a day early for a guiding boot camp. In teams, each led by an experienced skier-guide pair, the new guides head out to the ski area and practice everything from simple orientation to skis and snow, which includes making sure the skier is properly dressed for the day, to such advanced techniques as the herringbone (for uphill climbing) and the snowplow (for controlling speed on a downhill run). The guides learn how to break each skill down to its component parts. They learn how to replace a visual demonstration with words and, in some cases, touch.

New guides also learn useful vocabulary—"tips left" signals a lefthand turn, for example, while "track left" signals a lateral move with skis parallel and body facing forward—and how to indicate the severity of turns or inclines by using a number-rating system, clock face or compass symbols. Most importantly, guides learn how to ensure everyone's safety by constantly assessing their skiers' abilities and comfort level, by using proper trail etiquette and, as a last resort, shouting the "Sit!" command for an emergency stop.

In practice, though, "how it works" varies with each skier-guide pair. It can even vary from day to day, as the kind of input the skier needs from the guide changes due to trail conditions, visibility (many SFL participants are partially sighted), and the skier's own improving abilities and confidence.

This year, thanks to a grant from the Delta Gamma Foundation, we premiered a professional video supplement to the Guide Handbook, a 24-page instructional primer that's distributed to all guides and available in digital and audio formats on our website. You'll find links to these and more on our Resources page, under the tab "New to SFL."

"Communication with your partner is the key thing."

-Michelle Curtis, visually impaired skier and 2019 Jan Haug Award winner, pictured (right) with veteran guide Joan Holcombe

Program Highlights

Nore than 270 skiers, guides, and other volunteers gathered at Snow Mountain Ranch, in Granby, Colorado, for the 2019 International Week. Among the group were 32 first-time visually impaired participants, one first-time sitskier, and 32 first-time guides. "That is a testament to our recruitment activities, and to our strongest recruiting tool: word of mouth," commented SFL President Marion Elmquist. "The enthusiasm we all share for this terrific program speaks for itself."

Krista Erickson, our 2019 event chair, assembled a dedicated and hardworking event team—volunteers who were attentive to every detail before, during, and after the week, on and off the snow. We also had continuing support from the Sons of Norway. (Special shout-out to SON International President Ron Stubbings, who now has a lifetime appointment as SFL's official auctioneer, and whose wife, Riita, was out on the trails as a guide.)

We've come to rely on the friendly staff and excellent skiing conditions at Snow Mountain Ranch. While frigid temperatures, the high altitude, and the occasional moose encounter made for some breathless moments, it was a fun week of skiing, sharing, and learning for all.

"I am always surprised that a course that takes forever to complete during the week suddenly is finished all too soon during the race," reflected Peter Slatin, a longtime SFL participant from New York City. "It doesn't really matter that I can barely breathe at this point—the sense of achievement and pride I feel on being welcomed by cowbells, shouts, and hugs inevitably brings me to tears. Of course, these are tears of joy, but also of wonder at my great fortune at being part of this group."



"For me, cross-country skiing is such a joy... It gives me a sense of freedom and independence that I don't get anywhere else."

– Tim McCorcle, blind skier





Opposite page: Sit-skier Jennifer Fitz-Roy with guide Marie Huston. This page, counter-clockwise from top: Peter Slatin and guide Leslie Maclin start the 10K Race in Granby; Sheri Richardson with guide Sue Fishburn in the 5K; deaf-blind skier Harald Vik with guide Ivar Wigaard, both of Norway, taking aim in the biathlon; and Brian Armbruster with guide Frankie Pillifant.

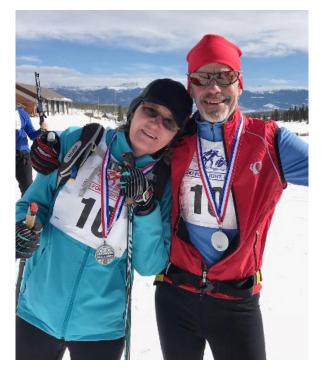






"I have had the opportunity to make many friends and participate in numerous outdoor activities that were unavailable to me before I found Ski for Light... Along with my husband, I was motivated to start a tandem bike group and join a gym to stay in shape over the summer. SFL has enriched my life tremendously!"

—Bonnie O'Day, 2019 recipient of the SFL Bjarne Eikevik President's Award, pictured with guide John Elliott



Clockwise from above: SFL past-President Scott McCall and guide Rich Milsteadt at the 10K start; SFLers tour the historic homestead at Snow Mountain Ranch; visually impaired skier Bonnie O'Day and guide John Elliott at the 10K finish; and filming a downhill scene for the guide training video, with Rich Milsteadt and blind skier Tim McCorcle.



Ridderrenn 2019

ach year, Ski for Light selects four individuals to attend the Norwegian Ridderweek, the program upon which Ski for Light is modeled. This year, VIPs Joe Yee and Karen Wood and guides Dan Beckman and Leslie Maclin represented SFL USA in Beitostølen, along with some other American notables; Dan shared a room with blind skiing legend Charlie Wirth, who celebrated his 98th birthday at the event.

"Seeing people from many countries with many different disabilities compete and have fun together was amazing and something that I will always remember," reflected Karen, an SFL board member from Columbia, Maryland. "The friendship, love, and compassion in the air was like nothing I have ever experienced before. Thanks to our Norwegian hosts who ran a very well organized event; thanks to my team members who were fun to get to know better and were encouraging all week long; thanks to my guide dog, Dolly, who perfectly guided me as we went sight-seeing in Oslo, including trips to



the Opera House, Folk Museum, Viking Ship Museum, statue park, shops and restaurants, and all around town. Thanks to my guide, Dan, who was a fun ski companion and teacher. And thank you, Ski for Light, for making this magical trip possible for me. Being a Ski for Light team member is a dream come true." "Throughout the week in Beitostølen, the love of skiing was felt everywhere.... The energy was high, and conversation and laughter permeated everything."

—Joe Yee, showing off the hardware with guide Leslie Maclin after a successful race



Ontributions to the Endowment Fund are invested to ensure that Ski for Light will glide along for years to come. We gratefully acknowledge those who made gifts between December, 2018, and November, 2019:

John Driscoll and Kathy Kelly Jeff Lukacsena (in memory of Ken Leghorn, Bjorg Dunlop and Ken Mullen) Laura Oftedahl (in memory of Susan Friedman) Jeff and MerriKay Oleen Burkey Joshua Russell Catherine Sandell Karen Wedde (in memory of Harold and Dora Wedde) Charles Wirth

Life Members of Friends of Ski for Light

uring the year we welcomed John Driscoll and Kathy Kelly (pictured above, right, skiing the 5K in Granby with visually impaired skier Mary Alice Gary) as new Life Members of Friends of Ski for Light. They join 373 individuals or couples who previously became Life Members of Friends of Ski for Light by donating \$400 or more to the SFL Endowment Fund, or because someone else donated that amount in their honor. For the complete roster of Life Members visit www.sfl.org/supporters. We thank all of them for their investment in the future of Ski for Light, and for their commitment to the program.

Contributors

We gratefully acknowledge all the generous individuals, foundations, corporations and Sons of Norway lodges that helped us with general operating support between December, 2018 and November, 2019.

Racers (\$2,500 and beyond) Ronald Goldberg Astrid Mullen (Goodfellow fund in memory of Ken Mullen) Anglo-Norse Fund Delta Gamma Foundation The Flatley Foundation The Harmon Foundation The Thistle Foundation

Double Polers (\$1,000-\$2,499)

Polly Beyer (in memory of Charlotte Brewer) Maureen Campbell (in honor of daughters Melinda Hollands and Wendy Radaz) Lee Coleman Elizabeth Doane Marilyn Gerhard Leslie Maclin (Goodfellow fund) Norma Jean McCorcle John Paxman Anne and Phil Zink Sons of Norway Foundation

Gliders (\$500-\$999)

Dede Chinlund Anita Doyle



Ann Fagan (Goodfellow fund) Kris Gaumer Lars and Marita Johanson Robert Lacey (in memory of Laurinda Lacey) Norma Jean McCorcle Stanley and Pat Smith The Gibney Family Foundation through the interest of and efforts of Diane Muhr The Gibney Family Foundation through the interest of and efforts of Joleen Widmark Network for Good Facebook donations Sons of Norway District 6 Fedrelandet Lodge 2-023 Bernt Balchen Lodge 2-046 Fjeldheim Lodge 2-047

Waxers (\$100-\$499)

James and Deborah Allen Kelsey Anderson Kelsey Anderson (in memory of Stony Stondall) Daniel Beckman (Goodfellow fund in honor of Rich and Nancy Milsteadt) Daniel Beckman (Goodfellow fund in memory of Eileen Goff) Erling Berg John Birdsong Doug and Lynda Boose This pole-holding drill, with the blind skier (Sam Jones) in front and the guide (John Ofstehage) swinging the poles from behind, is one way we teach the oppositional arm-swing that's so important to diagonal stride technique.

"Being welcomed unconditionally into the SFL family was a reward beyond anything I imagined."

—Timothy Feldman, first-time guide "Guiding a blind skier is the most adventurous thing I've ever done."

—Betsy Thomason, guide

Mika Brewer (in memory of Charlotte Brewer) Nancy Brown Thomas Burgunder Carolyn Burley Mike and Wanda Cain (in honor of Charlie Wirth) Mike and Wanda Cain Judith Chapman (in honor of Astrid Mullen) Judith Chapman Donna and Thomas Cole (Goodfellow fund in memory of Olav Pederson) Lee Coleman (in honor of Guide Dogs for the Blind) Lee Coleman (in honor of Lynn and Jerry Cox) Leslie Colver (in memory of Dan Edwards and Ellen Moe) Gerald and Lynn Cox (Goodfellow fund in memory of Winnie Chinn) Gerald and Lynn Cox (Goodfellow fund in honor of Jean Replinger) Liv Dahl Marydene Davis (Goodfellow fund in memory of Ken Mullen) Donald Eddy Marion Elmquist (in memory of Ken Mullen) Marion Elmquist (in memory of Susan Friedman and Eileen Goff)

THE GOODFELLOW FUND

Donations earmarked for the Goodfellow Fund are used for guide stipends and guide training at the International Event. The fund was created in 1990 in honor and memory of Marilou Goodfellow, a longtime guide at the Puget Sound Regional and the International Ski for Light programs. Goodfellow's life ended too soon, the result of an accident. Among the many lives she touched was that of Nancy McKinney Milsteadt, her niece, who began guiding at her suggestion and eventually went on to become Ski for Light president.

Sarah G. Epstein Margaret Erickson **Donald Evans** Sandra Lotz Fisher David Fisk and Jennifer Davey Silas and Olivia Ford Lynee Forsyth (in memory of Bob Stevenson) Terry Giltner (in memory of Susan Friedman) Kathleen Goelz Barbara Guinn (in memory of Olav Pederson) Eivind Heiberg (in memory of Bob Stevenson) **Eivind Heiberg** Linda Hill Wegard Holby (in memory of Aase Holby) Linda Hoogterp Leslee Lane Hoyum (in honor of Leif Andol) William and Chris Jansen Trond S. Jensen JoAnne Jorud Philip Knapp Jeff Knox (Goodfellow fund in memory of Velma McMeekin) Robert Kondrasuk Mary and Ken Kozy Marit Kristiansen (Goodfellow fund in memory of Bob Stevenson) Severt and Mary Kvamme Severt and Mary Kvamme (in memory of Janet Decker) John and Shelley Lamoreaux (in honor of Larry Behne) Marvin Liewer Scott McCall (in honor of Julie Coppens) Scott McCall (in memory of Ken Leghorn) Tim McCorcle (in memory of Al Berg and Hjordis Berg) Helen McIntyre Carolee Miller (Goodfellow fund)

10 • SKI FOR LIGHT annual report

Harvey Miller Jody and Grady Miller Scott Miller (Goodfellow fund in honor of Carolee Miller) Mark and Gina Monteverde Marlys Moore (Goodfellow fund) George Moss Marvin Nevala Bernard Newman Virginia Nickeson (in memory of Stony Stondall) Mary Nuebel Bonnie O'Day and Robert Hartt Bonnie O'Day and Robert Hartt (in memory of Eileen Goff) Cynthia Olnes (Goodfellow fund) Marianne Olsaker Suzanne Pedersen (in memory of Olav Pedersen) Don Perlman (Goodfellow fund) Don Perlman (Goodfellow fund in memory of Stony Stondall) Don Perlman (Goodfellow fund in memory of Eileen Goff) Carol Powell Doug Powell Timothy Power Gary and Susan Rappaport Sheri Richardson Gunvor Satra Judith Sneed



Jean Snuggs (Goodfellow fund) Dennis Sorheim (in honor of Leif Andol and memory of Richard Johnson) Jon and Gloria Tehven (in honor of Marion Elmquist) Janice Tommerdahl (Goodfellow fund) Barry Tulkki Samuel Veilleux Carol and Brian Watson (in memory of Stony Stondall) John Weimer Murray Weiss (in honor of Bill Holcomb) Scott and Shirley Wilson (in memory of Susan Friedman) Grethe Winther Grethe Winther (Goodfellow fund)

Members of the Sons of Norway Storfjell Lodge 6-169—one of dozens of SON lodges around the country that support SFL year after year treated participants to a sweet Scandinavian feast in Granby.

CORPORATE SUPPORTERS

- Big Agnes Black Diamond Borton Overseas Chums/Beyond Coastal CLIF Bar Columbia Crazy Creek Dansko Darn Tough Socks
- Energizer Farm to Feet Fjallraven Fox River Mills Garmin International Glerups Haiku JanSport Kavu
- Lodge Cast Iron Leki USA Mountainsmith Patagonia Pro PEET Shoe Dryers Spyderco Inc. Travelon Walleroo Hat Company Wigwam

"Thank you for getting me back into the mountains, and back on the snow, on skis again. Thank you for helping me to do what I thought I couldn't. Thank you to all the new friends I made —friends I would never have met if I had not gone blind."

> —Robert Glass, first-time participant

Minnetonka H.S. Nordic Ski Team Mountain Storage Management Terje Viken Lodge 1-017 Kristiania Lodge 1-047 Fedraheimen Lodge 1-059 Kong Sverre Lodge 1-482 Fjordland Lodge 1-508 Solglimt Lodge 1-547 Restauration Lodge 1-548 Vestland Lodge 1-601 Harald Haarfager Lodge 2-011 Grieg Lodge 2-015 Sonja Lodge 2-038 Odin Lodge 2-041 Epledalen Lodge 2-096 Edmonds Lodge 2-130 Vesterdalen Lodge 2-131 Fredheim Lodge 3-242 Troll Lodge 3-476 Hampton Roads Lodge 3-522 Bondelandet Lodge 3-612 Kringen Lodge 4-025 Bjarne Lodge 4-086 Sverdrup Lodge 4-107 Lodsen Lodge 4-138 Fedraheimen Lodge 4-140 Wergeland Lodge 4-247 Enighed Lodge 4-307 Nordmanns Vis Lodge 4-542 Smaa Fjell Lodge 4-557 Fosselyngen Lodge 5-082 Polar Star Lodge 5-472 Cleng Peerson Lodge 5-525 Askeladden Lodge 5-610 Roald Amundsen Lodge 6-048 Norseman Lodge 6-091 Stein Fjell Lodge 6-114 Vesterheim Lodge 6-118 Sol Byer Lodge 6-134 Overtro Fjell Lodge 6-153

Friends (\$50-\$99)

Nancy and Don Alexejun (in memory of Stony Stondall)

Mary Bakken (in memory of Stony Stondall) Larry Behne (Goodfellow fund in memory of Stony Stondall) Sally Bryan (in memory of Stony Stondall) Susan Burdick (Goodfellow fund in memory of Stony Stondall) Ken and Melodie Decker (in honor of Leif Andol) Liam Gallop Michael and Karen Griffin (in honor of Betty Johnson) Geir Gronstad (Goodfellow fund in memory of Tor Gronstad) Julia Hally Janis Hewitt Leslee Lane Hoyum (in memory of Dickie Johnson) Leslee Lane Hoyum (in memory of Ruth Eikevik) Susan and Thomas Jarona (in memory of Stony Stondall) JoAnne Jorud (in memory of Virgil Mattson) JoAnne Jorud (in memory of Eileen Goff) Burton Koske (Goodfellow fund) Mary and Ken Kozy (in memory of Susan Friedman) James Laffan and Kate Brooks Barbara Lewis Celeste Lopes Richard Mah (Goodfellow fund in memory of Bjorg Dunlop) Melody and Tim Manion (in memory of Stony Stondall) Sharon McKinley (Goodfellow fund in memory of Roger Johnson and Herb Erickson) Inger Moen (Goodfellow fund) Astrid Mullen (in honor of Charlie Wirth) Janice Newman Linda Pederson

Joanne Purdie Wendy Radaz (in honor of Seth Mason) Helge Rommesmo (in honor of Leif Andol) Lisa and Gary Schildhorn (in memory of Susan Friedman) Megan Schrauben James and JoAnne Shaughnessy (in memory of Susan Friedman) Pat Slauson (in memory of Bob Slauson) Rolf Smeby (in memory of Bill Gorden) Jean Snuggs Nancy Stevens (Goodfellow Fund in memory of Ron Stevens) Nancy and Tim Valentyn (in memory of Stony Stondall) Joyce Waite (in memory of Bob Waite) John Warlaumont David Winters (in honor of Marilyn Gerhard) Amazon Smile Oslo Lodge 1-002 Haarfager Lodge 1-040 Granlund Lodge 1-240 Odin Lodge 1-368 Valdres Lodge 1-503 Elvidal Lodge 1-509 Vennelag Lodge 1-546 Norskfodt Lodge 1-590 Elvedalen Lodge 2-129 Nor-Bu Lodge 3-427 Skaugum Lodge 3-468 Suncoast Lodge 3-562 Bla Fjell Lodge 3-646 Gyda-Varden Lodge 4-021 Valkyrien Lodge 5-053 Dovre Lodge 5-353 Sognefjord Lodge 5-523 Christian Radich Lodge 5-568 Edvard Grieg Lodge 5-657 Garborg Lodge 6-056 Snowshoe Thompson Lodge 6-078 Nordic Pines Lodge 6-167



Departed Friends

Ve said goodbye to some longtime members of the SFL community in 2019, including Eileen Goff, pictured above with Don Perlman, snowshoeing together at SFL 2014 in Anchorage. Eileen was the founding executive director of Heightened Independence and Progress (HIP), a large agency that helps individuals with disabilities achieve increased independence. She attended 36 Ski for Light events (part of the notorious "New Jersey Mafia") as a visually impaired participant or workerbee, the last in 2018. Susan Friedman, of Lansdale, Penn., was an orientation and mobility instructor for blind and visually impaired people. She attended 31 Ski for Light events as an instructor guide, the last in 2018. We also lost veteran Wisconsin guide "Stony" Stondall, who last attended in 2004. Our heartfelt condolences go to the families of our departed friends-each made significant contributions to our program, and they are all sorely missed.

Blind skier Sven Mogensen, of Denmark, guided by Scott Redman, gets a hug from countrywoman Kirsten Brugger at the 10K finish line.



SKI FOR LIGHT, INC. June 30, 2019 and 2018 Statements of Financial Position

ASSETS				
		2019	2018	
CURRENT ASSETS				
Cash and cash equivalents		\$94,663	\$65,562	
Prepaid expenses		0	\$10,000	
TOTAL CURRENT ASSETS		\$94,663	\$75,562	
OTHER ASSETS				
Endowment investments		\$406,600	\$396,957	
TOTAL ASSETS		\$501,263	\$472,519	
	NET ASSETS			
UNRESTRICTED NET ASSETS				
Undesignated		\$94,664	\$75,563	
RESTRICTED NET ASSETS				
Endowment funds: Available for				
general operating purposes		\$406,599	\$396,956	
TOTAL NET ASSETS		\$501,263	\$472,519	

The entire financial statement for fiscal years 2018 and 2019 is available upon request. The most recent IRS Form 990 is also available upon request from the Ski for Light office.

14 • SKI FOR LIGHT annual report

SKI FOR LIGHT, INC.

Statements of Activities and Changes in Net Assets For the year ending June 30, 2019 (previous year's totals listed for comparison)

PUBLIC SUPPORT and REVENUE	2019 Without Donor Restrictions	2019 With Donor Restrictions	2019 Total	2018 Total
PUBLIC SUPPORT	*-0 00 /	*2 2 0 0	* 01.001	#01.100
Contributions	\$79,084	\$2,200	\$81,284	\$81,183
In-Kind Contributions	\$3,999	0	\$3,999	\$13,642
Auction and raffle revenue	\$7,270	0	\$7,270	\$10,575
TOTAL PUBLIC SUPPORT	\$90,353	\$2,200	\$92,553	\$105,400
MERCHANDISE SALES				
Revenue	\$8,420	0	\$8,420	\$7,798
Cost of Sales	(\$3,205)	0	(\$3,205)	(\$745)
NET MERCHANDISE SALES	\$5,215	0	\$5,215	\$7,053
OTHER REVENUE				
Participant fees	\$228,568	0	\$228,568	\$245,419
Investment interest and dividends	\$21	\$21,843	\$21,864	\$25,235
TOTAL OTHER REVENUE	\$228,589	\$21,843	\$250,432	\$270,654
NET ASSETS RELEASED	<i>\\220,307</i>	Ψ21,015	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	<i>\\\\</i>
from RESTRICTION	\$14,400	(\$14,400)	0	0
TOTAL PUBLIC SUPPORT and REVENUE	E \$338,557	\$9,643	\$348,200	\$383,107
EXPENSES				
PROGRAM SERVICES				
SFL Event	\$273,537	0	\$273,537	\$341,282
Ridderrennet	\$10,793	0	\$10,793	\$10,372
TOTAL PROGRAM SERVICES	\$284,330	0	\$284,330	\$351,654
SUPPORTING ACTIVITIES				"
Management and General	\$28,200	0	\$28,200	\$17,509
Fundraising	\$6,926	0	\$6,926	\$5,658
TOTAL SUPPORTING ACTIVITIES	\$35,126	0	\$35,126	\$23,167
TOTAL EXPENSES	\$319,456	0	\$319,456	\$374,821
CHANGE IN NET ASSETS	\$19,101	\$9,643	\$28,744	\$8,286
NET ASSETS, BEGINNING OF YEAR	\$75,563	\$396,956	\$472,519	\$464,233
NET ASSETS, END OF YEAR	\$94,664	\$406,599	\$501,263	\$472,519



"It is a 'working' board. Each officer and director is expected to mobilize his or her time and talents in the leadership of the organization."

—Amy Brannan, director, pictured (right) with blind skier Tai Tomasi Ski for Light, Inc. is an **all-volunteer** organization, managed by an elected Board of Directors. The affairs of the organization are managed between meetings of the full Board by an Executive Committee of the Board. Board members serve four-year terms; executive committee members serve twoyear terms. Here is the roster for 2019-20.

Executive Committee

Marion Elmquist, President Des Moines, Iowa Tim McCorcle, Vice President Seattle, Washington Judith Dixon, Secretary Arlington, Virginia Brenda Seeger, Treasurer Red Lake Falls, Minnesota Amy Brannan, Director at Large Bend, Oregon Nancy McKinney Milsteadt, Director at Large Winthrop, Washington Scott McCall, Immediate Past President Atlanta, Georgia

Directors

Renee Abernathy, Stanley, North Carolina Dede Chinlund, Seattle, Washington Robert Civiak, Enfield, New Hampshire Julie Coppens, Cincinnati, Ohio Wendy David, Seattle, Washington John Elliott, Lakewood, Colorado Krista Erickson, Mundelein, Illinois Michael Evelo, Rhinelander, Wisconsin Andrea Goddard, Spokane, Washington Nicole Haley, Milford, New Hampshire Melinda Hollands, Traverse City, Michigan Leslie Maclin, Evanston, Illinois Richard Milsteadt, Winthrop, Washington Laura Oftedahl, Mundelein, Illinois Larry Showalter, Seattle, Washington Karen Wood, Columbia, Maryland

Directors Emeritus

Leif Andol, *Huron, South Dakota* Einar Bergh, *Stavanger, Norway* Jean Replinger, *Marshall, Minnesota*

Honorary Director

Ron Stubbings, International President of Sons of Norway *Minneapolis, Minnesota*

On the cover, from top: Chad Morey and guide Gib Gibney are leaders of the pack on race day; Anthony Nelson with guide Tim Feldman; and Peter Slatin with guide Leslie Maclin. Annual Report photography, editing and layout by SFL board member Julie Coppens. 16 • SKI FOR LIGHT annual report